



# **Agenda**

- 1. Firm Update
- 2. Review of the Quarter
- 3. Position Analysis
- 4. Outlook & Conclusion



# 1. Firm Update



## Firm Update

- In adherence with health and safety guidelines, we continue to have a limited number of employees work from our offices on a restricted, rotating basis.
- We maintain our focus on what we have been doing best for the past ~40 years - sourcing and vetting under-followed, often contrarian, investment ideas.
- The institutional Separately Managed Account Strategy is progressing and is the final stages of compliance and legal review.



# 2. Review of the Quarter



#### 4Q20 in Review:

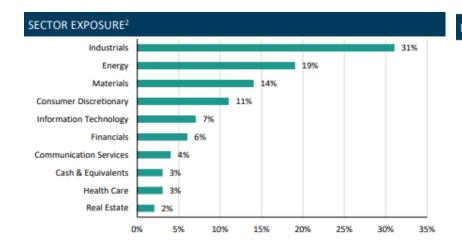
- Outperformed the benchmark, but more of the same
  - Bifurcated markets continue to be bifurcated
  - ➤ We continue to believe that risk is accurately priced into the companies we hold, but the opportunity is not
  - GameStop "un-fundamental" investing
  - Valuation matters

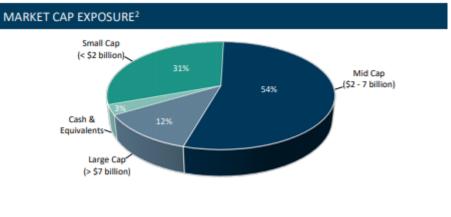


## 4Q20 Review: Robotti Value Equity (RVE)

TOP 5 POSITIONS (EXCLUDING CASH)				
COMPANY	Weight	QTD	YTD	
Subsea 7 S.A.	10.4%	43.1%	-14.2%	
Builders FirstSource, Inc.	9.1%	25.1%	60.6%	
Norbord Inc.	6.6%	46.0%	61.1%	
Westlake Chemical Corporation	5.1%	29.1%	16.3%	
Dana Incorporated	3.7%	58.4%	7.3%	

PERFORMANCE <sup>3</sup>			TOP HOLDINGS & CASH <sup>2</sup>		
	MTD	QTD	YTD		
RVE	9.77%	31.43%	2.81%	Top 5:	35%
Benchmark	6.95%	28.51%	4.88%	Top 10:	52%
S&P 500	3.84%	12.15%	18.40%	Cash & Equivalents	3%







# 3. Position Analysis



# **Top Performance Drivers**

Top 5 Contributors to Performance			
Company	Weight	Q4	
Subsea 7 S.A.	10.4%	43.1%	
Norbord Inc.	6.6%	46.0%	
Builders FirstSource, Inc.	9.1%	25.1%	
Dana Incorporated	3.7%	58.4%	
Western Digital Corporation	3.6%	51.5%	

Top 5 Detractors from Performance			
Company	Weight	Q4	
Cavco Industries, Inc.	1.4%	-2.7%	
ACMAT Corporation	0.5%	-3.9%	
Bluegreen Vacations Holding Cor	0.5%	1.0%	
PICO Holdings, Inc.	0.4%	4.4%	
CIBL, Inc.	0.5%	4.4%	

source: S&P Capital IQ, Yahoo! Finance



### Cavco – Non-Linear Recovery

- Cavco Industries (CVCO) designs, produces and sells manufactured homes in the United States
- "Build, Build, Build"
- Short-term headwinds
- Improving utilization
- Narrowing of financing spread



## **GrafTech – Margin of Safety**

- GrafTech International (EAF) is a leading global producer of ultra-high power graphite electrodes
  - Operates 3 of the largest global production facilities
- Graphite electrodes are a "mission-critical consumable component to the EAF steel industry
  - No known substitute

 2021
 2022
 2023 through 2024

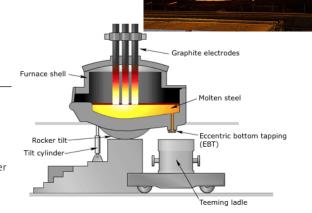
 Estimated LTA volume(c)
 98-108
 95-105
 35-45

 Estimated LTA revenue(d)
 \$925-\$1,025
 \$910-\$1,010
 \$350-\$450(e)

(c) In thousands of MT

(d) In millions

Source: GrafTech Q4 2020 Presentation



<sup>(</sup>e) Includes expected termination fees from a few customers that have failed to meet certain obligations under their LTAs



## **Analysis: GrafTech**

EAF	February 15, 2021

Market Capitalization	
Price:	\$12.01
Dil Shrs:	267.9
Market Cap	\$3,218
LT Debt	1,420
Cash	145
Enterprise Value	\$4,493
Net Debt	1,275
Net Debt/EBTIDA (ttm)	1.1x
Interest Coverage	6.0x

				<u>Consensus Est.</u>	
(Annual)	FY '18	FY '19	FY '20	FY '21E	FY '22E
Revenue	1,896	1,791	1,224	1,327	1,536
growth	244%	(6%)	(32%)	8%	16%
EBITDA	1,205	1,048	659	783	895
margin	64%	59%	54%	59%	58%
ev/EBITDA	3.7x	4.3x	6.8x	5.7x	5.0x
Op. Income	1,126	974	589	703	785
margin	59%	54%	48%	53%	51%
ev/EBIT	4.0x	4.6x	7.6x	6.4x	5.7x
Diluted EPS	\$2.87	\$2.58	\$1.62	\$1.97	\$2.33
P/E	4.2x	4.7x	7.4x	6.1x	5.2x

#### **Graphite Electrode Industry**

- Graphite electrode industry follows steel industry trends at a lag
  - Steel industry demand → Graphite Electrode demand → Graphite Electrode pricing
- Expect positive impact to graphite electrode market if steel industry strength continues

Source: S&P Capital IQ, GrafTech Q4 2020 Presentation



# 4. Outlook and Conclusion



#### Outlook

Valuation Matters



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